

Illinois Department of Natural Resources Grant Information

For the Fox River Ecosystem Partnership January 10, 2024 Noon Network

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Grants



Instructions on Applying for a Grant

PARC Grants

Duck Stamp Grants

Special Funds Grant Program

Quick Link Guide to the Special Funds

Recreation Grants

Clean Vessel Act Grants

Illinois Natural Areas Stewardship Grant Program

Grant Opportunities



Schedule last updated: August 21, 2023

GRANT PROGRAM	START DATE 🖈	END DATE 🛧
Non-competitive USFWS Grants Program	12/15/2022	02/01/2023
Recreational Trails Program	01/17/2022	03/17/2023
<u>Snowmobile Trail Establishment Fund Grant Progr</u> <u>am</u>	01/20/2023	03/20/2023
Illinois Snowmobile Grant Program	01/20/2023	03/20/2023
Off-Highway Vehicle (OHV) Program	03/15/2023	05/15/2023

https://dnr.illinois.gov/grants.html





Grant Program <u>https://dnr.illinois.gov/grants.html</u>	Start Date	End Date
Non-competitive USFWS Grants Program	12/15/2022	02/01/2023
Recreational Trails Program	01/17/2022	03/17/2023
Snowmobile Trail Establishment Fund Grant Program	01/20/2023	03/20/2023
Illinois Snowmobile Grant Program	01/20/2023	03/20/2023
Off-Highway Vehicle (OHV) Program	03/15/2023	05/15/2023
Illinois Bicycle Path Grant Program	03/15/2023	05/15/2023
Boat Access Area Development Program	03/16/2023	05/15/2023
Special Funds Furbearer Wildlife Grant Program	04/24/2023	05/24/2023
Volunteer Fire Assistance - Cooperative Forestry Assistance Grant Program	04/01/2023	05/31/2023
Historic Preservation Certified Local Governments	04/14/2023	06/08/2023
Illinois Endangered and Threatened Species Rehabilitation Grants Program	05/01/2023	06/15/2023
Natural Areas Stewardship Grants Program	05/01/2023	06/15/2023
Park and Recreational Facility Construction Program	05/01/2023	06/15/2023
Special Wildlife Funds Habitat Fund Grant Program	07/03/2023	08/01/2023
Special Wildlife Funds Pheasant Fund Grant Program	07/03/2023	08/01/2023
Open Space Lands Acquisition and Development (OSLAD) Program	07/03/2023	09/15/2023
Illinois Historic Sites Field Trip Grant Program*	02/01/2023	09/30/2023
Land and Water Conservation Fund Program (LWCF) Program	08/04/2023	09/30/2023
Boating Infrastructure Grant Program	08/01/2023	10/31/2023
<u>Clean Vessel Act Program</u>	09/01/2023	10/31/2023
Urban and Community Forestry Grant Program	02/01/2023	12/29/2023
Special Wildlife Funds Duck Stamp Program	11/15/2023	12/29/2023
Illinois Biodiversity Field Trip Grant Program*	02/01/2023	01/31/2024
Public Museum Grant Program (TBD)		
Coastal Management Program (TBD)		

*Grants awarded through the Illinois Conservation Foundation (ICF) The <u>Notice of Funding Opportunity for State of Illinois grant programs</u> can be found online.



Grant/Program name

https://dnr.illinois.gov/grants.html



Eligible: WHO Identified

2023 Grant Programs

- Eligible expenses include:
 - 1. Description
 - 2. Description
 - 3. Description
 - 4. Description
 - 5. Description
- Application Deadline (2023): Grant Amount or % of available funds: Match: Not always specified
- Program Manual:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/stewardship-grant-manual-4-27-23.docx



Illinois Natural Areas Stewardship Grant Program

https://dnr.illinois.gov/grants/stewardshipgrants.html



Eligible:

Conservation Land Trusts - only for IL Dedicated Nature Preserves and Land & Water Reserves

2023 Grant Programs

- Eligible expenses include:
 - **1.Stewardship Activities**
 - 2.Contractual Services
 - 3. Purchase or Rental of Necessary Equipment
 - 4.Staff Time (excluding fringe/benefits)
 - **5.Indirect Costs**
- Application Deadline (2023): June 16, 2023
 Grant Amount: Up to \$100,000
 Match: 5% or \$1000, whichever is less
- Program Manual:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/stewardship-grant-manual-4-27-23.docx



Open Space Land Acquisition & Development Program (OSLAD) Land and Water Conservation Fund (LWCF)

https://dnr.illinois.gov/grants/openspacelandsaguisitiondevelopment-grant.html



for acquisition and/or development of land for public parks and open space. Schools not eligible.

2023 Grant Programs

Eligible project activities include:

- Acquisition of land for new park sites or park expansion, water frontage, nature study, and natural resource preservation. (LWCF & OSLAD)
- Development/Renovation of: (OSLAD only)
 - Picnic and playground facilities; •
 - Outdoor nature interpretive facilities;
 - Sports courts and play fields; ٠
 - Swimming pools, beaches and bathhouses;
 - Campgrounds and fishing piers; winter sports facilities;
 - Park roads and paths, parking, utilities and restrooms; and
 - Architectural/engineering (A/E) services
- Application Deadline (2023): Sept 1
- **Grant Amount:** Acquisition: OSLAD up to \$1,725,000. LWCF up to \$600,000 \$60M in 2023
- Match: Up to 50% (may be requested as an advance) and 100% for "Distressed Communities."
- **Program Manual:** https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/2024OSLADManual.pdf
- https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/2024LWCFManual.pdf



Park and Recreational Facility Construction Program

https://dnr.illinois.gov/grants/parc-grant.html



Eligible:

Local Government unit with statutory authority to acquire and develop lands for public park and recreation. School districts are not eligible.

2023 Grant Programs

- PARC grants must be used for "bondable" or "brick and mortar" projects.
- Eligible expenses for outdoor/indoor projects include:
 - demolition in preparation for recreational development,
 - site preparation and improvements
 - utility work and reconstruction or improvement of existing buildings or facilities
 - expansion of buildings/facilities and new construction of buildings/structures.
- Eligible expenses for land acquisition outdoor/indoor projects include:
 - to construct new public indoor/outdoor recreation buildings, structures and facilities;
 - to expand existing public indoor/outdoor recreation buildings, structures and facilities;
 - general park purposes such as regional, community, and neighborhood parks and playfields;
 - frontage on public surface waters for recreation use;
 - open space/conservation purposes to protect floodplains, wetlands, natural areas, wildlife habitat, and unique geologic and biologic features, and additions to such areas.
- Application Deadline (2023): June 15
- All applicants must be pre-qualified through the State of Illinois Grantee Portal.
- Pre-Qualified State of Illinois Application:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/main-grants-page/state-ofillinois-grant-prequalification-instructions-and-resources.pdf



Urban and Community Forestry Grant Program

https://dnr.illinois.gov/conservation/forestry/urbanforestry/idnrurbanandcommunityforestrygrants.html



<u>Eligible:</u>

Local unit of government or a co-application between a local unit of government and IL Registered not-for-profit.

2023 Grant Programs

- The applicant must have an approved tree care ordinance or equivalent or must use Application A to ask for funding to create a tree care ordinance.
- Eligible expenses include:
 - Development of tree care ordinances, tree board establishment, tree inventories,
 - tree preservation ordinances,
 - comprehensive urban forestry management plans, forest insect and disease mitigation plans,
 - residual wood utilization, public education on urban forestry, training of city staff on tree care,
 - tree planting/beatification, tree care demonstrations beyond routine maintenance,
 - Tree and Utility Conflict Resolution, and Tree preservation/tree protection demonstration sites.
- Application Deadline (2023): Dec 29
- **Grant Amount:** By law, the program is set up as a 50/50 cost share reimbursement, with no more than 5% of the total funds available to one unit of government.
- Application Information: (go to top link for further info)

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/conservation/forestry/urbanforestry/docu ments/ucfgrantapplicationcoverletterprograms.pdf



Illinois Bike Path Program

https://dnr.illinois.gov/grants/bikepathprogram.html



Eligible:

Local government that are authorized by Illinois law to expend public funds to acquire, construct, and rehabilitate public, nonmotorized bicycle paths.

2023 Grant Programs

• Eligible project activities include:

- Land acquisition of property in fee simple title, permanent easements, or long term leases, for securing a linear corridor/right-of-way for bicycle path
- New bicycle path development (Must include trail construction. Site clearing and grading, surfacing, drainage, bridging, access control devices, fencing & signs are eligible project components)
- Bicycle path renovation (may include site clearing and grading, surfacing, drainage, bridging, access control devices, fencing & signs)
- Bicycle path support facilities and/or amenities (for example parking areas, access roads, shelters, lighting, benches, restrooms, safety lighting, potable water supply, and architectural/engineering services deemed necessary for proper design & construction)
- Projects that have been awarded federal funds and have completed Phase 1 and Phase 2 engineering.
- Application Deadline (2023): MAY 15
- Grant Amount: Not specified. Applicant encouraged to contact IDNR.
- Match: Match based on project type. 50% reimbursement of acquisition. See manual.
- Program Manual:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/2023%20BIKE%20PATH%20Manual.pdf



Federal Recreational Trails Program (RTP)

https://dnr.illinois.gov/aeg/federalrecreationaltrailsprogram.html



Eligible:

Federal, State and local government agencies, notfor-profit organizations and private operators of recreational facilities open to the public.

2023 Grant Programs

- Eligible project activities include:
 - trail construction and rehabilitation
 - restoration of areas adjacent to trails damaged by unauthorized trail uses
 - construction of trail-related support facilities and amenities
 - acquisition from willing sellers of trail corridors through easements or fee simple title.
- Application Deadline (2023): No later than March 1 of each calendar year.

Grant Amount: Not Specified

Match: 80% federal funding - minimum 20% non-federal match

• Program Manual:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/aeg/documents/2023%20RTP%20Manual.pdf



Historic Preservation Certified Local Governments

https://dnrhistoric.illinois.gov/preserve/grants.html



Eligible:

Certified Local Governments (CLGs) in Illinois.

2023 Grant Programs

• Eligible expenses include:

CLG Grants are available to reimburse participating CLG communities for funding projects that focus on Survey, Public Education, Planning, and National Register of Historic Places Nominations.

<u>Not eligible:</u> Construction projects to restore or rehabilitate public or private property.

- Application Deadline (2023):
- Grant Amount: Yearly manual announces amount available (Yr 2021 was \$110K-\$150K)
- Match: At least 30%
- Program Manual:

https://dnrhistoric.illinois.gov/content/dam/soi/en/web/dnrhistoric/preserve/siteassets/pages/gra nts/clg-grants-manual-ffy-2022-final.pdf



Boat Access Development Program (BAAD)

https://dnr.illinois.gov/grants/boataccessareadevelopmentprogram.html



<u>Eligible:</u>

Local Government unit with statutory authority. Eligible sites are limited to navigable public bodies of water.

2023 Grant Programs

- Eligible project activities include:
- Water frontage land acquisition for public access areas; and
- New construction or renovation of
 - Boat/canoe launching ramps and courtesy docks;
 - Restrooms and security lighting;
 - Parking areas, access roads and walkways; and
 - Other boating related facilities deemed appropriate by IDNR.
- Application Deadline (2023): June 15 Grant Amount: \$200,000 max for motorized launch sites and \$80,000 max for non-motorized launch sites.
- Match: Will provide up to 100% of approved construction costs / 90% of approved land acquisition costs.
- Program Manual:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/2021baad-manual.pdf



Snowmobile Trail Establishment Fund (STEF)

https://dnr.illinois.gov/grants/snowmobiletrailestablishment.html



Eligible:

Private NFP clubs, STEFassisted snowmobile trails and facilities. Must be open and available for general public use.

2023 Grant Programs

• Eligible project activities include:

- Trail development costs including clearing, grading, and surfacing
- Trail signs and fencing
- Trail groomers
- Bridges or fence traversing ramps (must be portable)
- Parking facilities and warming shelters/restrooms (must be located on public park land)
- Application Deadline (2023): April 20 @ 5pm

Grant Amount: Program will reimburse up to 100% of grant award **Match:** No match required but is a <u>reimbursement</u> program

• Program Manual:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/202 3stefmanual.pdf



Illinois Snowmobile Grant Program (Local Gov)

https://dnr.illinois.gov/grants/snowmobiletrailestablishment.html



<u>Eligible:</u>

Local Government unit with statutory authority to acquire and develop lands for public park and recreation.

2023 Grant Programs

- Eligible project activities include:
 - Land acquisition for snowmobile areas / trail corridors
 - Snowmobile trail construction and signage
 - Trail grooming equipment
 - Parking areas, security lighting, restroom facilities, and warming shelters
 - Snowmobiles and communication equipment for local agency patrol use.
- Application Deadline (2023): April 20 @ 5pm
 Grant Amount: 50% reimbursement of facility development. 90% of approved trail corridor acquisition cost.
- Match: Match based on project type. See manual.
- Program Manual:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/grants/documents/2021snow-manual-fillable.pdf



Volunteer Fire Assistance – Coop Forestry Program

https://dnr.illinois.gov/conservation/forestry/volunteerfireassistanceprogram.html



Eligible:

Only Fire Agencies defined as Fire Department, Fire District, or Fire Protection District. Total population of the community protected must be under 10,000 people.

2023 Grant Programs

• Eligible expenses include:

- Self-contained breathing apparatus (SCBA)
- Protective clothing
- Training and necessary equipment
- Installation of Dry Hydrants to improve water supplies for fire suppression
- Communication equipment
- New motorized vehicle, such as ATV
- Used fire truck or other used motorized vehicles
- Skid or slide in units
- Conversion of Federal Excess Personal Property vehicles to water tenders and engines
- Implementation of Class A foam technology to improve the fire suppression effectiveness of water
- Application Deadline (2023): May 15
- Grant Amount: See information packet. No one Equipment item may be over \$4,999
- Program Information:

https://dnr.illinois.gov/content/dam/soi/en/web/dnr/conservation/forestry/documents/vfa -nofoinformation.pdf



General Suggestions and Recommendations for Successful Grant Applications



<u>Eligible:</u>

Only Fire Agencies defined as Fire Department, Fire District, or Fire Protection District. Total population of the community protected must be under 10,000 people.

- Pre-anticipate work/funding that is upcoming that could be used as match funds in a grant application
- Target a specific project, then sure you are applying for the correct grant
- Read the manual, if available!
- Utilize your engineers and consultants that may have expertise in this grant or process.
- Make sure your your budget narrative is precise and makes sense:
 - explain in a clear and concise manner the costs in each category
 - which budget items will be covered by the grant
 - which ones will be covered by matching funds (e.g., cost-share or in-kind).
- Do not over-write your narratives
 - Extraneous material can be an annoyance for a busy reviewer
 - Pay attention to the required details
- Recruit an Objective Reviewer
- Don't put it off till last minute
- Don't send unnecessary attachments

The importance of PARTNERING for Successful Grant Applications

- Partner with Not-for-Profits for grants
 - NICOR Gas
 - Walmart
 - Target
- Partner with neighboring Local Communities for Regional Grants
- Partner with Local Educational institutions

Success breeds success, once you have successfully completed grant projects



https://gata.illinois.gov/grantee.html

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Grantee Links

Pre-Award Requirements

Grantee Portal

Grantee Portal FAQ

Centralized Indirect Cost Rate System

Pre-Award Requirements

There are five grantee pre-award requirements:

- 1. Authentication
- 2. Grantee Registration
- 3. Grantee Pre-qualification
- 4. Fiscal and Administrative Risk Assessment (ICQ)
- 5. Programmatic Risk Assessment

These grantee pre-award requirements are mandated by Federal Uniform Guidance (2 CFR 200) and the Grant Accountability and Transparency Act (GATA). Grantees must complete these requirements prior to receiving a grant award from the State of Illinois. Please refer to the **Training** tab for reference materials. Questions regarding the grantee pre-award requirements should be directed to your state awarding agency.

REQUIRED: All Grantees must

first register in the GATA system.



https://gata.illinois.gov/grantee.html

1. Authentication

The Grantee Portal utilizes the <u>Illinois.gov Authentication Portal.</u> A personal or business email address is required to establish an account. Authentication verifies the relationship between an individual and the organization they represent. Authentication is performed once for each individual associated with a registration. To obtain an account click the "Create a new account" link below the "Sign in" button. For help with the Illinois.gov Authentication Portal please click the 'Can't access your account' link below the sign in button.

2. Grantee Registration

All grantees must be registered with the State of Illinois. **Grantee Registration** is completed by browsing to <u>https://grants.illinois.gov/portal</u> and associating your Illinois.gov account with your organization. New accounts must enter the organization's information on the Registration screen. Existing accounts must click the "Edit" button next to the organization name on the Main Menu.

REQUIRED: All Grantees must first register in the GATA system.



https://gata.illinois.gov/grantee.html

3. Grantee Pre-qualification

All entities must be qualified to do business with the State of Illinois. To be qualified for a grant award, an entity must:

- Be registered in the **SAM.gov** system and have a valid UEI number assigned;
- Have a current SAM.gov account;
- Not be on the Federal Excluded Parties List;
- Be in Good Standing with the Illinois Secretary of State, as applicable;
- Not be on the Illinois Stop Payment list;
- Not on the Dept. of Healthcare and Family Services Provider Sanctions list.

Pre-qualification status will be verified after Grantee Registration is registered and nightly thereafter. If an entity has a pre-qualification issue, the specific issue and remediation support is provided thru the grantee portal. Entities on the Federal Excluded Parties List are not eligible to do business with the State of Illinois.

REQUIRED:

All Grantees must first register in the GATA system.



https://gata.illinois.gov/grantee.html

4. Fiscal and Administrative Risk Assessment (ICQ)

Entities must complete an Internal Controls Questionnaire (ICQ) as the Fiscal and Administrative Risk Assessment. The ICQ is completed once, annually. All state agencies will utilize the results of the ICQ. The entity can access the ICQ from the grantee portal.

5. Programmatic Risk Assessment

A Programmatic Risk Assessment is completed by the awarding agency based on the program and entity information. Programmatic risk assessment inform specific conditions in the grant agreement as necessary.

REQUIRED: All Grantees must first register in the GATA system.



https://gata.illinois.gov/grantee.html

Grantee Links

Pre-Award Requirements

Grantee Portal

Grantee Portal FAQ

Centralized Indirect Cost Rate System

Grantee Portal FAQ

The Grantee Portal application is located at: https://grants.illinois.gov/portal B How to associate an account with multiple organizations Portal Roles Webcast Transcript How to access the Grantee Portal How to create Grantee Portal notes and comments How to create an Illinois.gov Public Account How to set your Organization Type and Secretary of State File ID How to reset your Illinois.gov Public Account password Unable to Access your Individual User Account (Illinois.gov Public Account) What Does Pre-qualification Mean Creating an Individual User Account in the GATA Grantee Portal Registering Your Organization in the GATA Grantee Portal How to restrict GATA Portal or AmpliFund access What is the Annual Risk Assessment

Portal Roles Webcast

<u>REQUIRED</u>: All Grantees must

first register in the GATA system.



How to Get GATA Pre-Qualified

Welcome! Let's get you GATA pre-qualified so you can receive the state grants you need to better serve the people of Illinois. For more information, visit the <u>GATA website</u> Need assistance? Email <u>OMB.GATA@Illinois.gov</u>

Click Next in the lower right to proceed...

What to expect

Don't worry if it seems intimidating, because we're here to help break it down! It's easy-peasy.

Note that you won' be able to complete the entire process in one day, as some steps are contingent upon others, but you can come back to this guide as often as you need.

But remember: Your grant application cannot be processed until you are pre-qualified, so don't put this off!

TIP!

• Use the Next and Back links at the bottom to skim through the steps.



Step 1. Register your organization with the State of Illinois

First, you'll need to register your organization with the Illinois Secretary of State.

Turnaround time: 2-6 weeks

Register with the Illinois Secretary of State

There is no need to purchase the Certificate of Good Standing. The Grantee Portal automatically links to the Secretary of State Website to validate that the organization is in good standing.

TIP!

• You must maintain Good Standing annually, so make sure you revisit the registration every year.

Step 2. Obtain a FEIN/EIN

Next, you'll need to obtain a Federal Employer Identification Number (FEIN/EIN) from the IRS if you don't already have one.

Turnaround time: Immediate

Apply for an Employer Identification Number

TIP!

• Make sure you use the exact same organization name that was approved by the State of Illinois in the previous step.

Step 3. Register for a SAM.gov account / Obtain UEI

Once you have your FEIN, you can register for a SAM.gov account. You will also need your organization's legal name, address, entity type, and bank information to set up electronic funds transfer (EFT). As part of your registration, you will obtain a Unique Entity Identifier (UEI) that you enter into the Grantee Portal (Step 6).

Turnaround time: Up to 6 weeks

Register with SAM.gov

TIPS!

- For points of contact in your organization, you can put the same person for multiple roles (i.e., CEO, CFO).
- Don't mark your SAM.gov account "private", the GATA connection to SAM.gov checks an account periodically, as the status can change at any time. A grantee must maintain an active registration at SAM.gov at all times.
- Allow up to 10 days for your account to be activated in SAM and another 24 hours to be available in other systems.
- You must re-register for your SAM.gov account annually.

Step 4. Sign up for an Illinois.gov account

If you already have an Illinois.gov account, you may not need to create another one.

Turnaround time: Immediate

Create an Illinois.gov account

After you register, you will need to verify your account by clicking the link in the email message that was sent to you from IdentityManagement@Illinois.gov

TIP!

• Illinois.gov accounts are not transferable, please make sure you use your personal or business email that is specific to you when registering.

Step 5. Link your GATA account with your Illinois.gov account

Turnaround time: Immediate

Link your GATA and Illinois.gov accounts

TIP!

• You will need your organization's 12-digit UEI number.

Step 6. Create an organization profile on the Grantee Portal

Turnaround time: 1-3 days

Create an Illinois GATA Grantee Portal account

TIPS!

- This information should match the information used for your EIN, UEI, and SAM.gov account.
- Your fiscal year in the "IMPORTANT" box must match the fiscal year in SAM.gov.

≪ Back

Great job!

You've finished all the steps to get GATA pre-qualified! Now sit tight while the State of Illinois reviews your application.

Estimated turnaround time: 1 day

Check the grantee portal to see if each status requirement has been approved ("Good") or is "Pending" and/or requires action. Make sure you check the email you registered with for notifications about these changes.

Once you have been approved, you can start applying to state grants. Before you are awarded a grant, make sure you complete step 7.

Step 7. Complete the Internal Controls Questionnaire (ICQ)

Before your grant can be awarded, you must complete the ICQ, which consists of about 41 questions, in 4 sections. You will need to enter the names of the Executive Director and Chief Financial Officer (or equivalents) to complete the form.

Complete the ICQ on the Illinois GATA Grantee Portal

TIP!

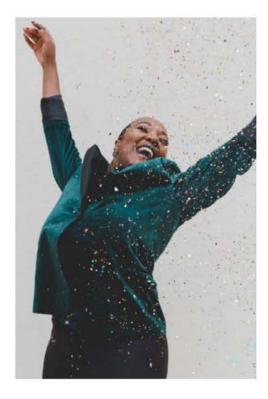
• The ICQ must be completed every state fiscal year, which begins in July.

Congratulations!

You are now GATA pre-qualified and you've completed the pre-award requirements. We're excited to see the change you'll bring to the state of Illinois.

If you are applying for IDHS grants, see <u>How to Sign Up for CSA and CRV</u>.

Questions? Email OMB.GATA@Illinois.gov



Illinois Grant Accountability and Transparency Act Welcome to the GATA Grantee Portal

Grantee Portal Sign In Amplifund Sign In Create Account

Public Account Help Partner Account Help

To access the Portal or Amplifund you must have an Illinois.gov account.

To create an account, click the Create Account button.

For Public domain account help, click the Public Account Help button.

For Partner domain account help, click the Partner Account Help button.

Partner account usernames end in "@external.illinois.gov" and are most likely DHS CRV account users.

Note: To bookmark this Portal, bookmark this page. Bookmarking the sign in page will cause an error.

Grantee Portal Frequently Asked Questions/

GATA Learning Management System

GOMB/GATU in partnership with the University of Illinois Springfield, is pleased to offer the first of five comprehensive training courses for grantees, potential grantees and state agency personnel. Read more about the new Pre-Award course including instructions for accessing the <u>GATA Learning Management</u> <u>System</u>.